



Examination Question Matrix

Risk Management

Date	Nov-24	Jun-24	Nov-23	Jun-23	Nov-22	Jun-22	Nov-21	Jun-21	Nov-20	Nov-19
Case Study	Furnished Family	Biscweets	DIFAY	Rich Gold	Kiddle	BETS	Wind Powered Parts	You Need Me Fashion	Candlewicks	Sharps
Syllabus Area										
Part One										
Chapter 1		Q1 1.2-1.3 The importance of risk-management Reasons for risk-management regulation 4.2 The concents off a risk-management framework	Q6. 1.2-1.3 The importance of risk-management Reasons for risk-management regulation	Q1 13.2 Common applications of risk-management practice		Q1. 1.3-1.4 Reasons for risk-management regulation The global regulatory environment for risk-management			Q2. 1.2 The importance of risk-management	
Chapter 2	Q1b. 2.2-2.8 Corporate Governance		Q2. 2.5 14.4 Supply chain management Bribery / Corruption	Q2. 2.2-2.3 The link between risk-management practices and governance regulation UK regulations: the Corporate Governance Code			Q1. 2.3 + 2.5 UK regulations: the Corporate Governance Code EU regulations			
Chapter 3	Q5 3.1-3.5 Financial Regulators PRA/FCA/Financial Ombudsman	Q5. 3.1-3.3 Financial services regulation including Jersey and Gurnesy		Q1. 3.4 Health-and-safety regulation		Q5. 3.3 Financial services regulation		Q1. 3.4 Health-and-safety regulation		
Chapter 4		Q1 4.2 The concents off a risk-management framework		Q1. 4.2 + 4.3 The concents off a risk-management framework A detailed look at ISO 31000:2018	Q1b. 4.4 National standards and guidelines					Q5. 4.4 - National standards and guidelines
Chapter 5	Q1a. 5.2 Definition of Risk Risk vs. Uncertainty	Q2. 5.3 Categorising risk	Q4. 5.3-5.5 Categorising risk Risk interconnectivity Risk perception		Q6. 5.5 Risk perception	Q2. 5.3 Categorising risk			Q3. 5.4-5.5 Risk interconnectivity Risk perception	Q1 5.3 Categorising risk
Chapter 6	Q1a. 6.3 - 6.4 The role of risk-management in organisations Q6 6.1-6.2 Evolution of Risk Management			Q2. 6.4 Linking risk to strategy	Q1a. 6.4 Linking risk to strategy			Q2. 6.3 - 6.4 The role of risk-management in organisations Linking risk to strategy		
Chapter 7	Q6 7.1-7.4 Enterprise Risk Management Risk Cycle		Q5. 7.2-7.4 Enterprise risk-management Roles and responsibilities for risk-management				Q2. 7.4 Roles and responsibilities for risk-management		Q4a. 7.3 Enterprise risk-management	Q2. 7.4 Roles and responsibilities for risk-management



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Chapter 8	Q4. 8.1-8.5 Compliance standards 3 Lines of Defence 3 Lines 5 Lines of Assurance			Q6. 8.2 - 8.3 Role of governance and compliance within a risk-management context Components of an effective compliance-management framework	Q3. 8.4 Governance structures for risk-management			Q5. 8.6 Combining governance, risk and compliance	Q6. 8.2 - 8.3 Role of governance and compliance within a risk-management context Components of an effective compliance-management framework	
Part Two										
Chapter 9	Q3. 9.1-9.6 Emeeeing Risk	Q6. 9.3-9.4 + 15.3 Identifying emerging risk Managing emerging risks Q3. 9.5 Risk registers and risk and control self-assessments	Q3b. Risk and Control Self Assessment	Q5a. 9.2 Techniques for identifying risk events		Q3. 9.5 Q6. 9.3 - 9.4 Q3. Risk registers and risk and control self-assessments Q6. Identifying emerging risk Risk-assessment techniques	Q6. 9.6 Risk reporting	Q3. 9.5 - 9.6 Risk registers and risk and control self-assessments Risk reporting	Q5. 9.2 Techniques for identifying risk events	Q6. 9.6 Risk reporting
Chapter 10	Q2. 10.1-10.8 Risk appetite Risk olerance and capacity	Q1 - + 10.2-10.5 risk management protocols Risk appetite		Q3. 10.2 - 10.5 Risk appetite as a mechanism for balancing risk and return	Q5. 10.7 Culture and risk culture		Q3. 10.2-10.3 Risk appetite as a mechanism for balancing risk and return Risk tolerance and capacity	Q6a 10.7 Culture and risk culture		Q3. 10.2 + 10.7 Risk appetite as a mechanism for balancing risk and return Culture and risk culture
Chapter 11		Q4(b). 11.2 / 11.4 / 11.5 Risk-based compliance monitoring Compliance-management tools Compliance-management tools	Q1. 11.2 / 11.4 / 11.5 Risk-based compliance monitoring Compliance-management tools Compliance-management tools		Q4. 11.4 Risk-based compliance monitoring	Q4b. 11.5 Compliance-management tools			Q6. 11.4 Risk-based compliance monitoring	
Part 3										
Chapter 12	Q5. 12.6 Retained Risk Fiancning	Q4(a). 12.3 + 12.6 The four Ts of risk control Risk financing	Q3a. 12.7 Controlling Major Loss Events	Q5b. 12.2 - 12.3 Reasons for risk contro The four Ts of risk control		Q4a. 12.3 + 12.6 The four Ts of risk control Risk financing			Q.1 12.5 Common risk-treatment controls	Q6. 12.3 The four Ts of risk control
Chapter 13					Q4. 13.2.5 Supply-chain risk-management		Q5. 13.4 Regulatory reporting	Q4a 13.3 Risk-management, corporate social responsibility and sustainability	Q4b. 13.3 Risk-management, corporate social responsibility and sustainability	Q4. 13.2.5 + 13.3 Supply-chain risk-management Risk-management, corporate social responsibility and sustainability



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Syllabus Area										
Chapter 14			Q2. 14.4 Bribery / corruption		Q2 14.4 - 14.6 + 14.10 Bribery and corruption Political risk Corporate gifts Reputation and resilience		Q4. 14.3 Financial crime		Q4b. 14.10 Reputation and resilience	Q4 14.4 - 14.7 Bribery and corruption Political risk Corporate gifts People risk
Chapter 15	Q3. 15.3 - Managing emerging risk 15.4-15.5 Disruptive tech, changing knowledge	Q3. 15.5 Digital Transfromation		Q4. 15.4 Changing knowledge and skills		Q.3 15.5 Q6. 9.3 + 15.3 Q3. Digital transformation Q6. Identifying emerging risk Managing emerging risks		Q6b 15.2 Complex and connected risks		

1.5	
International risk-management regulations and standards 2.4, 2.6, 2.7, 2.8	Chapter 1
Irish regulations: the Irish Companies Act 2014 and system of corporate governance OECD Principles of Corporate Governance World Bank Corporate Governance Group Corporate governance regulations in other nations 3.2, 3.5	Chapter 2
Sector regulation for EU member states	Chapter 3
Environmental regulation	Chapter 4



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Syllabus Area										
									5.2, 5.6	Chapter 5
									Defining risk	
									Other practical challenges	Chapter 6
									6.2, 6.5, 6.6	
									The evolution of risk-managemen	
									Creating value through risk	
									The regulatory view of risk	
									7.2	Chapter 7
									The standard risk-management process	
									8.5	Chapter 8
									ISO 19600:2014 – compliance-management systems	
										Chapter 9
									10.4, 10.6, 10.8	Chapter 10
									Expressing risk appetite	
									Good-practice guidance on implementing risk appetite	
									Assessing, monitoring and controlling risk culture	
									11.2, 11.3	Chapter 11
									Linking compliance and risk-management	
									Roles and responsibilities for compliance	Chapter 12
									12.4, 12.7, 12.8	
									Risk-treatment techniques	
									Controlling major loss events	Chapter 13
									Controlling third-party risks	
									13.2.2, 13.2.3	Chapter 13
									Operations or operational risk-management	
									Cyber risk-management	Chapter 13



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									14.2, 14.8, 14.9, 14.11, 14.12 Crime Climate change risk Asymmetric risk The changing balance between tangible and intangible risks Shareholder activism	
										Chapter 14 Chapter 15